

Health and Wellbeing Board Briefing Note - South Yorkshire and Bassetlaw Sustainability and Transformation Partnership (STP) and Doncaster Place Plan

Background

1. The Health and Social Care act 2012 and the NHS Five Year Forward View (published in October 2014) put an increased emphasis on health and care partners working together to address three gaps. The three gaps are:
 - The health and wellbeing gap
 - The care and quality gap
 - The funding and efficiency gap
2. Doncaster's response to the 3 gaps is based on three overarching approaches:
 - A radical upgrade in prevention and public health
 - When people do need health services, patients will gain far greater control of their own care
 - The NHS will take decisive steps to break down the barriers in how care is provided between family doctors and hospitals, between physical and mental health, between health and social care.
3. Doncaster's response translates into 2 strategic plans:
 - The South Yorkshire and Bassetlaw Sustainability and Transformation Plan, now known as the South Yorkshire and Bassetlaw Sustainability and Transformation Partnership
 - The Doncaster Place Plan

Progress on the STP

4. The South Yorkshire and Bassetlaw STP is recognised as good practice by NHS England. It has been announced as an 'accountable care system' by NHS England. This would result in a different relationship with NHS England and could include NHS partners having more straightforward access to national funding in return for closer working together including a single accountability/performance management framework. In order for this closer working to occur NHS organisations will be asked to commit to a Memorandum of Understanding (MOU) describing how they will work together to deliver the STP. Local Authorities have been identified as partners 'in' as opposed to parties 'to' the MOU as they would support the direction of travel, work in partnership but not sign the MOU.
5. The two proposed major service changes, hyper acute stroke services and children's surgery and anaesthesia services, will need to progress through decision making processes. The Joint Committee of Clinical Commissioning Groups is considering children's surgery and anaesthesia services on 28th June 2017.
6. A major review of all hospital services across South Yorkshire and Bassetlaw is expected to commence over the summer and more detail will be available soon.
7. In addition, more detailed proposals for individual service changes at an STP geography should be expected to emerge over the coming months, although there is no firm timescale.

Progress on the Place Plan

8. Work is underway and at varying stages of completeness on 10 "areas of opportunity", as follows:

Strategic

- Primary Care
- Mental Health
- Learning Disabilities
- Continuing Healthcare

Operational

- Intermediate Care
 - Complex Lives
 - Urgent and Emergency Care
 - Dermatology
 - Starting Well (1001 days)
 - Vulnerable Adolescents
9. The Place Plan sets out an ambition to move towards accountable care which can be defined as; “the alignment of incentives budgets and decision making to promote greater coordination of and integration by providers of health and social care for a defined population”. In order to do this the following areas of work are currently underway:
- Set up the onward development of implementing the Place Plan as a programme with updated governance, Programme Management Office and workstreams
 - Update the case for integration to make the benefits and risks more obvious and enable better communication with stakeholders
 - Re-design delivery systems and services at the strategic, operational and functional level
 - Develop the right leadership behaviours and skills at a system and individual level to drive change
 - Appraise the options for the Accountable Care System and develop a Target Operating Model
 - Make sure the vast number of stakeholders and staff are brought along on the journey
10. Work is also underway to move to formal pooled budgets in the 6 operational priority areas (see above) by 1st April 2018. Joint shadow financial reporting arrangements are planned by October 2017 and then a section 75 agreement will be required to implement the pooled budgets.

Next Steps

11. Next steps include: Develop project plans; produce contracts where appropriate; hold further workshops; develop systems leadership; define new ways of working; assess the impact of the new delivery model.
12. Each organisation to consider the STP MOU and Place Plan progress at their public boards in June and July..
13. The Health and Social Care Overview and Scrutiny Panel will receive a presentation on the STP, the Place Plan and the Adults Health and Wellbeing Transformation Programme on 13th July 2017.